

Erskine Bowles' world - connect the plots

Graduate of UNC Chapel Hill, class of **1967**, longtime friend of Dean Smith.

Graduate of Columbia Business School, class of **1969**, with Henry Kravis, co-founder of KKR.

Appointed to head U.S. Small Business Administration by President Bill Clinton in **1993**.

Sold Bowles Hollowell stake to partners in **1993**.

Appointed Clinton's deputy chief of staff, then chief of staff between **1994-98**.

Headed task force on rural economic development started by Gov. Jim Hunt in **1999**.

Ran for U.S. Senate, losing to Elizabeth Dole in **2002**.

Joined board of Morgan Stanley under Chairman John Mack in **2005**.

Became president of UNC System in **2006**. Appointed Holden Thorp as UNC Chapel Hill chancellor in **2008**.

Joined board of Facebook under Chairman Mark Zuckerberg in **2011**.



1945 1967 1969 1971 1975 1977



Born in Greensboro in **1945**, son of Jessamine and Hargrove "Skipper" Bowles Jr.

Married Crandall Close Bowles in **1971**.

Started Bowles Financial Services in **1975**, renamed Bowles Hollowell Conner in **1977**.



1993 1996 1998 1999

Started Carousel Capital private-equity firm with Nelson Schwab in **1996**.



Joined Forstmann Little private-equity firm run by Ted Forstmann in **1999**.



2002 2004

Ran for U.S. Senate, losing to Richard Burr in **2004**.



2005 2008 2010 2011

Co-chaired National Commission on Fiscal Responsibility and Reform with Sen. Alan Simpson in **2010**.

